

PMIAdvisors.com

800-816-9630

- Business Continuity Planning
  - Business Sale Preparation
    M&A Integration Methodology
    - Business Process Optimization
      - Divestiture and Carve-Out



**Our Business Exit** Planning process enables a business Owner or CEO to avoid a situation where at the 11th hour they realize that they're accepting an amount for their business which is less than what they could have received by optimizing operations and reducing the business's intrinsic risk before going to market.

Atlanta - Boston - Chicago Dallas - Detroit - Houston Los Angeles - Miami New York - Philadelphia Phoenix - San Francisco

## Exit Planning – Business Sale Preparation

Statistics show that over 70% of Business Owners' assets are typically locked up in their businesses and not available until their companies are sold. Unfortunately, even in robust economic times, the majority of businesses that go to market don't sell, leaving those Owners without solid options.

In a slowing economy, it is all the more important that Owners/CEOs be "ready" with attractive businesses to greatly increase the odds that they will find buyers and be able to harvest the wealth of many years of hard work.

Working alongside wealth advisors, investment bankers, accountants, and attorneys, our nationwide team of professionals serves as independent, expert advisors for support in preparing a business for sale. The business Owner/CEO is able to complement their deep understanding of the business with independent, objective experts skilled in functional areas such as operations, finance, manufacturing, technology, human resources, supply chain, logistics and sales/marketing.



The Return on Investment (ROI) in our Deal Readiness® Methodology is often in excess of 1,000% ... which is 10 times the amount paid for our services.

Our Deal Readiness® Methodology gives an Owner/CEO an opportunity to strengthen the overall quality and competency of their company in advance of the sale process. It is a road mapping procedure that utilizes a proprietary assessment and management tool that helps a business maximize its value.



Our national presence and extensive experience allow us to help clients quickly develop an accurate assessment of and improve key performance issues including relevant market benchmarks, cash flow drivers, and customer trends.

(Cont'd.)

When preparing a business for sale, the Owner/CEO needs to approach the exit strategy with the same focus and drive that helped build the business.

Our national presence and extensive experience allow us to help clients quickly develop an accurate assessment of and improve key performance issues, including relevant market benchmarks, cash flow drivers, and customer trends.

Atlanta - Boston - Chicago Dallas - Detroit - Houston Los Angeles - Miami New York - Philadelphia Phoenix - San Francisco

## **Preparation Steps**

Our **Deal Readiness® Methodology** of an initial assessment, value creation, and risk mitigation positions the business for sale and is focused on improving how companies may appear to potential buyers. However, by optimizing companies' business processes, the efficiency of their operations is improved, resulting in increased profitability and business value, even if a business sale is a few years

away. In the meantime, Owners will be much better prepared to respond to those unsolicited offers that appear out of nowhere!

- Conduct a Business Ops/Risk Assessment
- Determine a Range of Value
- Prepare a Business Strategic Plan
- Develop a Business Continuity Plan
- Consult an Investment Banker
- Implement Optimization Action Plans
- Project Manage the Optimization Process
- Monthly Board of Advisors Meetings
- Compile Due Diligence Information



Clearly define the current business health so that improvements can be made before starting the sale process.

## **Business Operations/Risk Assessment**

Establish a clear definition of the current business health so that those shortcomings can be improved before launching the sale process. Consider the following components:

- Analyze strategic business plan
- Know the financial position
- Separate personal assets
- Review the sales history
- Evaluate the leadership team
- Identify and mitigate risks
- Review HR policies procedures
- Evaluate technology
- Streamline corporate structure
- Formalize agreements with customers, staff, and suppliers



Taking a consulting approach, we conduct interviews, analyze operations and review policies and procedures. We then combine this information with financial analysis to build the Business Operations/Risk Assessment Report. Following the release of the Assessment Report, we help develop an agenda and manage the optimization process for creating value before launching the sale process.